

Building partnerships: integrated catchment management – promoting water quality, biodiversity, conservation and farm sustainability in the Northwest of the England

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1 **Title Page**

2

3 **Long Title** - Building partnerships – promoting water quality, biodiversity, and supporting
4 farming in the Northwest of England.

5

6 **Short Title** – Integrated Catchment Management in the UK

7

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28 **Abstract**

29 Water is generally plentiful in the UK, however, there is an emerging water quality issue
30 driven by agricultural intensification. Poor land management over generations has
31 contributed to the degradation of upland peat deposits leading to discoloration of potable
32 water and the loss of valuable habitats. Employing agri-environmental schemes operated by
33 the UK Government and private capital one water company in the North West of England is
34 achieving water quality gains as well as landscape, conservation and habitat benefit at the
35 same time as supporting tenant farm incomes. We describe the pressures on the uplands
36 and how innovative partnerships are achieving sustainable change.

37

38 Key words: peat, upland, restoration, agri-environmental, water

39

40 Words 102

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57 **Learning Outcomes**

58 This case study examines an example of integrated catchment management involving
59 collaboration between the private sector, governmental bodies and non-governmental
60 organisations to achieve landscape scale conservation change. These disparate groups have
61 come together to tackle multiple issues found in north-west of England water catchments.
62 Whilst the overall aim is to improve the raw water quality the associated environmental,
63 biodiversity and socio-economic benefit illustrates the benefit of promoting sustainable
64 farming and the targeted employment of agri-environmental programmes.

65 Words 76

66

67 **Introduction**

68 The United Kingdom is a crowded isle. By necessity land has multiple uses, agriculture,
69 forestry, conservation, recreation and the sourcing of water. It is the pressure on the latter
70 from the former which has driven one water company to adopt a radical rethink of how it
71 manages land and its relationship with its farming tenants and the wider conservation
72 world.

73 United Utilities (UU) is the United Kingdom's largest listed water company. Operating in the
74 north-west of England it provides water and waste water services to three counties and the
75 urban areas of Greater Manchester and Merseyside, a combined population of around
76 seven million people¹ (Figure one).

77 Over the last thirty years the cumulative impact of EU agricultural policies encouraging
78 upland farmers to drain land, over stocking, air pollution, and climate change has negatively
79 impacted the stability of the upland ecology and hydrological performance. This has led to a
80 decrease in the raw water quality drawn from these upland catchments, in particular in
81 relation to colour, taste and odour. The removal of this taint incurs additional treatment
82 costs and power usage. Expanding a water treatment plant to meet increasingly demanding
83 regulation and customer expectation can cost up to £200 million. Faced with this need to
84 improve water quality, United Utilities turned to land management rather than a hard
85 engineering solution to tackle the cause and effect of the issue.

86 SCAMP (Sustainable Catchment Management Project) is an integrated land management
87 undertaking which combines ecosystem service provision from both the farming community
88 and habitat management with wider socio-economic goals – farm incomes, and the
89 provision of community access and engagement. The recognition by UU of the wider socio-
90 economic elements and its engagement with conservation NGOs to develop this project is

¹ United Utilities (2016) Corporate Overview available from <http://corporate.unitedutilities.com/united-utilities-business.aspx>

91 an important development in expanding eco-system services. Without support of credible
92 conservation NGOs like the Royal Society for the Protection of Birds, UU would have faced
93 barriers as a corporate body in promoting and validating the wider public understanding of
94 these activities.

95

96 **Figure one here**

97

98 **The geography of the region.**

99 The north-west of England is renowned as one of the wettest parts of the UK, with average
100 rainfall around 810 mm per year (31.9 inches/year) compared to London which averages
101 some 594 mm per year (23.4 inches/year)². While the region has large metropolitan areas
102 such as Liverpool and Manchester, much of the region is rural and is regarded as being of
103 some of the highest quality landscapes in the country having two National Parks – the Peak
104 District and The Lake District.. The landscape is very varied from the flat plain of Cheshire
105 with its fertile soils in the south to the thin acidic soils of the uplands in Cumbria to the deep
106 upland peat deposits in Lancashire and Derbyshire moorland bordering the Pennines; the
107 rocky spine of northern England. . Peatlands are considered to be rarer than rainforests and
108 form a unique eco-system. The peat deposits have been formed over thousands of years
109 from partially decomposed plant matter, commonly sphagnum moss which has
110 accumulated in a water saturated environment and in the absence of oxygen³. Agriculturally
111 the grass species which dominate such environments such as sedges are tough and yield
112 little energy for livestock so these landscapes have often been agriculturally improved
113 through drainage and re-seeding to improve livestock production. In general they are best
114 suited to extensive livestock grazing by sheep and beef cattle. It was the region's
115 topography, which during the 18th Century enabled the development of the woollen and
116 later the cotton spinning industry using water power, then coal to drive the looms in the
117 mills. . Surrounding this industrial activity is a matrix of agricultural holdings which can
118 generally be divided into two distinct types. The southern part of the region is dominated by
119 dairy, , while the northern upland half is predominantly livestock farming – sheep and cattle.
120 It is in this zone that UU own some 56,385 ha of upland farmland which they use as a
121 catchment for the water supply. To enable water to be collected, stored and transported UU
122 operates a series of 184 reservoirs across the region connected to 94 water treatment
123 works and properties by 42,000Km of water pipes. UU's land holding includes some
124 17,500ha designated as Sites of Special Scientific Interest (SSSI). This affords them some of
125 the highest conservation status in the UK. To further complicate the designation status,

² Meteorological Office (2016) How much does it rain in the UK available from
<http://www.metoffice.gov.uk/learning/rain/how-much-does-it-rain-in-the-uk>

³ Briggs, D. and Smithson, P. (1986) Fundamentals of Physical Geography, Routledge, Bristol

126 much of the SSSI area is further designated under European legislation as Special Protection
127 Area (SPA) or Special Area of Conservation (SAC) which protects habitats and species⁴.

128 Although UU was formed in 1995 (a merger of North West Water and a power company
129 NORWEB), the company and its land holding has a much longer history. North West Water
130 had been one of ten regional water companies created by the 1973 Water Act⁵ which was
131 privatised by the UK Government in 1989. Prior to this water had been supplied to the
132 region by 24 independent water companies – mostly created in the Victorian era as water
133 corporations and governed by the local councils. It was these local bodies which owned the
134 land from which water was drawn to supply the populations. The land was managed
135 through tenant farmers and over multiple generations the tenancy provided income and
136 water to the local council. With the privatisation of the water industry in 1989 the tenancies
137 passed to the private sector. The privatisation also initiated a greater level of regulation
138 with the creation of the Environment Agency (formerly the National Rivers Authority) and
139 the Drinking Water Inspectorate.

140 Since World War Two the upland catchment now managed by UU has suffered from
141 increasing agricultural pressure. Declining farm incomes and the EU's Common Agricultural
142 Policy – an agricultural subsidy system which encouraged greater stock numbers has led to
143 changes to grassland composition, erosion and the loss of ground cover revealing large
144 areas of bare peat. Attempts to improve the agricultural productivity of the uplands through
145 drainage have also impacted the landscape, changing vegetation and extending grazing
146 further up hills. The impact upon the peatlands has been extensive. While the physical
147 impacts are visible to the naked eye, some of the most damaging impacts are invisible. Peat
148 lands are huge carbon stores, indeed UK peatlands are estimated to store more carbon than
149 all the forests in the UK and France. When peatlands are damaged they oxidise releasing this
150 carbon back to the atmosphere contributing to climate change. Additionally, across the
151 uplands there had been a loss of native trees, principally to the grazing by sheep.

152 For UU the degradation of the peatlands has brought other issues. As the peat degrades it
153 colours the water giving it a brownish tinge. While the water is potable it does affect
154 consumer satisfaction in the water and also limits its use in industrial processes where it can
155 taint products. Since the 1990s the colour of the water drawn from the peatlands has got
156 increasingly darker. This means the water has to undergo additional treatment. As the
157 peatlands degrade not only does it damage the ecology of the SSSI it also exposes UU to
158 potential prosecution. For a publically listed company with commitment to Corporate Social
159 Responsibility (CSR) this would be a damaging occurrence.

160

⁴United Utilities (2016) Monitoring programme available from <http://corporate.unitedutilities.com/cr-scamp-monitoring-programme.aspx>

⁵ The North West Water Authority Constitution Order 1973 Statutory Instruments (1973 No. 1287) London, HMSO

161 **Bringing about Change**

162 While UU is focussed on the supply of potable water it was changes to the CAP and the
163 agricultural support regime which provided the opportunity to tackle both the degraded
164 peat lands and the tainting of the water supply. In 1991 the Government introduced a pilot
165 scheme called Countryside Stewardship⁶ with the aim of improving the environmental value
166 of English farmland. This scheme was expanded in 1996 with the roll out of an extended
167 agri-environmental scheme across a wider range of landscapes which paid farmers for the
168 production of non-farm environmental goods and supporting conservation. Environmental
169 change was achieved by developing whole farm plans which considered how the farming
170 enterprise could operate alongside conservation and sought to de-conflate issues. Farmers
171 who entered into the scheme received payments for work they did and were 'contracted' to
172 be in the scheme for a period of 10 years. In 2004 the scheme was split into two and
173 renamed 'Environmental Stewardship' (ES) a five year agreement and the Higher Level
174 Stewardship (HLS) which lasted 10 years. ES was a basic environmental management
175 agreement while HLS demanded a greater level of environmental and conservation work
176 which was recognised in higher payments. The average payment under a HLS agreement in
177 England during the key period of SCAMP activity was around £19,000/ year per holding.

178 The second change came in 2003 with a change to the CAP system which sought to reduce
179 the market distorting impact of subsidies in line with the Uruguayan round of World Trade
180 Organisation (WTO) talks. This Single Farm Payment (SFP) decoupled the subsidy regime
181 from production and linked payments to keeping land in good agricultural and
182 environmental condition⁷.

183 For UU and its tenants the SFP and ES scheme were opportunities to re-evaluate their
184 relationship with the land and engage in long term and sustained change in land
185 management for the benefit of uplands and peatlands while at the same time developing a
186 catchment management approach to the land holding to benefit water quality. In addition
187 for UU it would enable them to improve the SSSI condition and contribute to UK Biodiversity
188 Action Plan (UKBAP) targets. The UK BAP was published in 1994, and was the UK
189 Government's response to the Convention on Biological Diversity (CBD), signed in 1992 in
190 Rio de Janeiro. In 2007 Conserving Biodiversity – the UK Approach was published which
191 outlined the key species and habitats which required action to halt decline and promote
192 recovery, this became the key driver for the conservation of biodiversity for each of the
193 devolved nations of the UK⁸.

194

⁶ Countryside Stewardship (2015) available from <https://www.gov.uk/government/collections/countryside-stewardship-get-paid-for-environmental-land-management>

⁷ European Commission(2013) CAP Reform – an explanation of the main elements available from http://europa.eu/rapid/press-release_MEMO-13-937_en.htm

⁸JNCC (2016) Country Biodiversity Strategies available from <http://jncc.defra.gov.uk/page-5701>

195 **SCaMP – Integrated catchment management**

196 The Sustainable Catchment Management Project (SCaMP) began in 2005. SCaMP 1 as it was
197 known was focussed on two catchments in the Peak District and the Bowland area
198 (Lancashire) (Figure 1). Both these areas had SSSIs in need of rehabilitation. SCaMP had
199 three key objectives;

- 200 • Meet UK targets for SSSI condition
- 201 • Improve raw water quality
- 202 • Deliver UK Biodiversity Action Plan Targets⁹

203 **Working with Partners**

204 From the outset UU approached the development of SCaMP from an integrated manner. As
205 a private company it could have simply worked with its tenant farmers to achieve change.
206 However, this would possibly have had little traction with the tenants and may not have
207 achieved its wider aims. In particular communicating the programme and results to UU's
208 customers and the market may have been viewed with a degree of scepticism. From the
209 outset UU built upon its relationship with the Royal Society for the Protection of Birds
210 (RSPB) Founded in 1889 in Manchester as the Plumage League, the RSPB has now over 1
211 million members and is a large land owner and manager in its own right. As one of the
212 oldest conservation charities it holds a distinct place in the public consciousness¹⁰. Within
213 SCAMP they act as monitors, advisors and public communicators¹¹ For UU this relationship
214 has clear advantages but it also has risks as the RSPB 'pulls no punches' when reporting on
215 activities. In addition the partnership included the local councils, the Forestry Commission,
216 Natural England (who are responsible for the protection of flora and fauna on behalf of the
217 UK Government), the National Park authorities and the Moors for the Future partnership an
218 NGO which works for moorland restoration and conservation. These groups brought
219 expertise, contacts and resources to the project as well as important buy in from tenants,
220 recreationists, conservationists and local residents. Most importantly it aided the accessing
221 of agri-environmental financial support from the UK Government, to which UU added a
222 further £22.3 million over the period 2005-15⁹

223 **Achieving the vision**

224 These objectives were to be achieved by undertaking three action pathways. The first was in
225 relation to the wider estate management to rehabilitate the peatlands. This took the shape
226 of 'grip blocking'. A 'grip' refers to the drainage channel system dug on the uplands in the
227 1960-80s. These channels were blocked by driving plastic corrugated sheeting down into the

⁹ United Utilities (2016) SCaMP 1 and 2 available from <http://corporate.unitedutilities.com/cr-scamp.aspx>

¹⁰ RSPB (2016) About the RSPB available from <https://ww2.rspb.org.uk/about-the-rspb/>

¹¹ RSPB (2015) Farming with nature at RSPB Haweswater available from
https://www.rspb.org.uk/Images/HWR-0629-15-16%20Haweswater%20management%20plan%2016pp%20low%20res_tcm9-412269.pdf

228 channel, or using stones or bales of cut heather¹². The result of this blocking is to slow the
229 water flow and raise it to near surface level. This encourages the recolonization of
230 sphagnum moss. The increased water availability also increases invertebrate numbers which
231 provides food for grouse and wading birds such as curlew, snipe and lapwing. Additionally,
232 to the re-wetting of the blanket bog, areas of bare peat were re-sown with heather (*Calluna*
233 *vulgaris*) and native grass species including Sheep's fescue (*Festuca ovina*), Hard fescue
234 (*Festuca ovina* var. *duriuscula*) and Wavy hair grass (*Deschampsia flexuosa*). The installation
235 of fencing in these upland areas excluded grazing and recreational allowing them to re-
236 establish vegetation and stabilise the peat¹³. For many who use the uplands recreationally,
237 while they welcomed the restoration work, some found the restrictions difficult. Similarly
238 within the tenant farming community the changes brought about by SCaMP have brought
239 opportunities as well as challenges. One of the biggest challenges has been the de-stocking
240 of the uplands. Over 2000 sheep have been removed and while farmers have been
241 compensated for this ex-tensification by the agri-environmental programme it has changed
242 the nature of what is being undertaken by farmers to a degree. They now have to adjust to
243 being not only pastoralists but **delivering** eco-system services.

244 The second pathway was to improve the productivity and environmental management of
245 the farms themselves. This work included new slurry stores to reduce pollution, fencing, and
246 new water troughs and livestock accommodation for overwintering. These developments
247 not only reduced pollution and pressure on the land, particularly in winter, but also
248 improved stock handling and well-being.

249 The third pathway was aimed at enhancing, rehabilitating and extending habitats. The
250 majority of this work focussed on planting native woodlands in stream side 'cloughs', a
251 clough being a valley. Planting in these areas replaces trees lost progressively since the
252 industrial revolution and while they create and extend habitat they also act as a natural
253 barrier to flood water, slowing it down and promoting infiltration.

254 .

255 In 2010 the SCaMP 2 project was initiated. In addition to existing works the project moved
256 to create larger scale woodlands and scrub habitat alongside moorland restoration.
257 Importantly for the tenants UU supported them in their application to the Higher Level
258 Stewardship (HLS) scheme which sought to promote and deliver 'more active and
259 environmentally beneficial management practices' and included capital works to farm
260 buildings and structures.

261 By 2015 SCaMP 1 and 2 had;

¹² RSPB (2003) Grip Blocking Farming for wildlife, RSPB, Sandy, Beds

¹³ Pilkington M. (2015) Restoration of Blanket bogs; flood risk reduction and other ecosystem benefits, Moors for the Future Partnership, Edale

- 262 • Planted over one million trees across nearly 600 hectares in the West Pennines and
- 263 Lake District catchments
- 264 • Blocked over 130 km of drainage grips to restore peat hydrology and promote
- 265 recovery of blanket bog habitats
- 266 • Enrolled over 40 tenant farmers and commoners in agri-environment schemes
- 267 • Placed over 3,750 ha of deep peat moorland under restoration or maintenance
- 268 through Higher Level Stewardship
- 269 • Placed over 2 square kilometres of bare peat under re-vegetation and restoration

270 In 2015 SCaMP entered a new phase. SCaMP 3 is a programme to establish drinking water
 271 safeguard zones (SZ) across the region between 2015-2020, focussing on areas where water
 272 quality is deteriorating due to land management practice in particular focussing on colour,
 273 algae and pesticides in surface waters; and nitrates, pathogens and solvents in ground
 274 waters (UU). SCaMP 3 also works with UU owned and privately owned land.

275

276 **Has SCaMP made a difference?**

277 Monitoring has been core to the SCaMP programme. Much of the work such as restoration
 278 of the bare peat and rewetting of bogs has been experimental and ground-breaking. The
 279 physical changes to the landscape have been quite distinct (Figure Two). Changes to
 280 vegetation and the greater availability of invertebrates have led to increased number of
 281 Curlew and Lapwing in particular. Chick survivability due to better nutrition may be a factor
 282 in this as well as improved cover from the elements and predators.

283 **Figure Two here**

284 However, as the sites are all used for potable water they all have gauging stations which
 285 allow pre and post activity to be evaluated. One of the key metrics relates to the levels of
 286 Dissolved Organic Carbon (DOC) from degraded peat. Considering the Goyt catchment
 287 where early work was undertaken to stabilise the peat and reduce the run off it is clear that
 288 the remedial work is having a demonstrable impact on DOC¹⁴ (Table One).

	Total DOC loss per year	DOC loss kg/year/hectare
September 2006- September 2007	69,562kg	92kg
September 2007- September 2008	49,590kg	66kg
September 2008- September 2009	39,491kg	52kg

289

290 **Table One : DOC loss from Goyt catchment adapted from RSPB (2011)**

¹⁴ RSPB (2011) Sustainable Catchment Management Project (SCAMP) unpublished monitoring report, RSPB, Sandy, Beds.

291 Across the catchments changes have also been noted in turbidity, with work not only
292 reducing the mean turbidity but also reducing the peaks caused by increased run off
293 following storm events (Figure Three). Water is now being held in the catchment longer,
294 moving more slowly through the land and so attenuating peak events (Figure Four). It can
295 be concluded that SCaMP has succeeded in reducing the deterioration in raw water quality
296 and as such has lessened the need for investment in additional water treatment.

297

298 **Figure Three here**

299

300 **Figure Four here**

301 SCaMP has also had an impact on farm incomes, UU's tenant farmers on average have
302 gained an income of >£30k p.a. through improved access to environmental stewardship
303 schemes. This is some £10k p.a. more than the average English HLS payment, largely due to
304 the involvement of UU and partners in liaising and designing the projects at both holding
305 and catchment level. Integration has allowed larger environmental and economic gains to
306 be made, rather than individual farms applying. The improvement to farm buildings
307 especially lambing conditions has reduced stock losses and contributed to improved prices
308 for lamb and fleece. For the wider local economy there have also been gains as local
309 suppliers and contractors have been used to carry out work which has also developed and
310 retained specialist skills. For UU there is an added benefit the £20m is a fraction of the cost
311 required to build or improve a water treatment plant. Additionally a broader view of
312 SCAMPS's economic value can be considered as it has contributed to climate regulation,
313 recreation and landscape, amenity, and biodiversity¹⁵ all elements of UU's wider CSR
314 agenda.

315

316 **Conclusions**

317 SCaMP serves not only as a model of integrated catchment management achieving
318 landscape scale conservation benefit but also as a model of the value of eco-system
319 services. In addition it has successfully brought together what on the face of it are disparate
320 groups – united in a purpose but each achieving a desired individual outcome. Most of all it
321 shows the value the private sector can gain working alongside NGOs and Government
322 bodies to achieve a measurable positive outcome. However, given the Brexit vote of 2016
323 and the uncertainty of the continuation of agri-environmental payment system such
324 approaches made need to seek alternative funding or re-address the nature of farming from

¹⁵ Tinch, R. (2009) Socio- economic benefits of Natura 2000 – Case study of the ecosystem services provided by a sustainable catchment management programme in the UK uplands.

325 agricultural production to provision of ecosystem services, with profound implications for
326 the nature of farming and farming communities.

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337 **Case Study Questions**

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339 • Is this approach to integrated catchment management applicable to other
340 agricultural landscapes? Is it economically sustainable?

341

342 • If agri-environmental payments come to an end with Brexit, what other mechanisms
343 can be adopted to achieve the goals of SCAMP?

344

345 • Does a move to environmental services fundamentally change the nature of farming
346 and the farming community?

347

348 • What do you think of paying farmers to reduce stocking rates to achieve
349 environmental goals?

350

351 • How much would you be willing to pay for eco-system services as a percentage of
352 your food bill or tax? Should we pay farmers for such activity?

353

354 • Does the involvement of conservation NGOs make such programmes more
355 acceptable and why?

356

357

358 • Do you think this approach should be adopted across areas of land not used for
359 potable water supply? What advantages and disadvantages would it bring to the
360 consumer and to the farmer?

361

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366 placement students who over the years have worked on SCaMP. Finally I would like to
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428 **Figure Legends**

429

430 **Figure One : Figure one : United Utilities Region, North West England map courtesy of**
431 **United Utilities (2016)**

432 **Map shows the boundaries of the water supply region, the main cities supplied and the**
433 **SCaMP catchment management project areas.**

434

435

436 **Figure Two : changes to the SCaMP landscape – image courtesy of United Utilities (2016)**

437 **A montage of images from a fixed point showing the changes in vegetation in the Peak**
438 **District project areas with remedial work undertaken to stabilise the peat and re-seed,**
439 **and with the exclusion of livestock.**

440

441 **Figure Three : Fernlee Reservoir Turbidity source United Utilities (2016)**

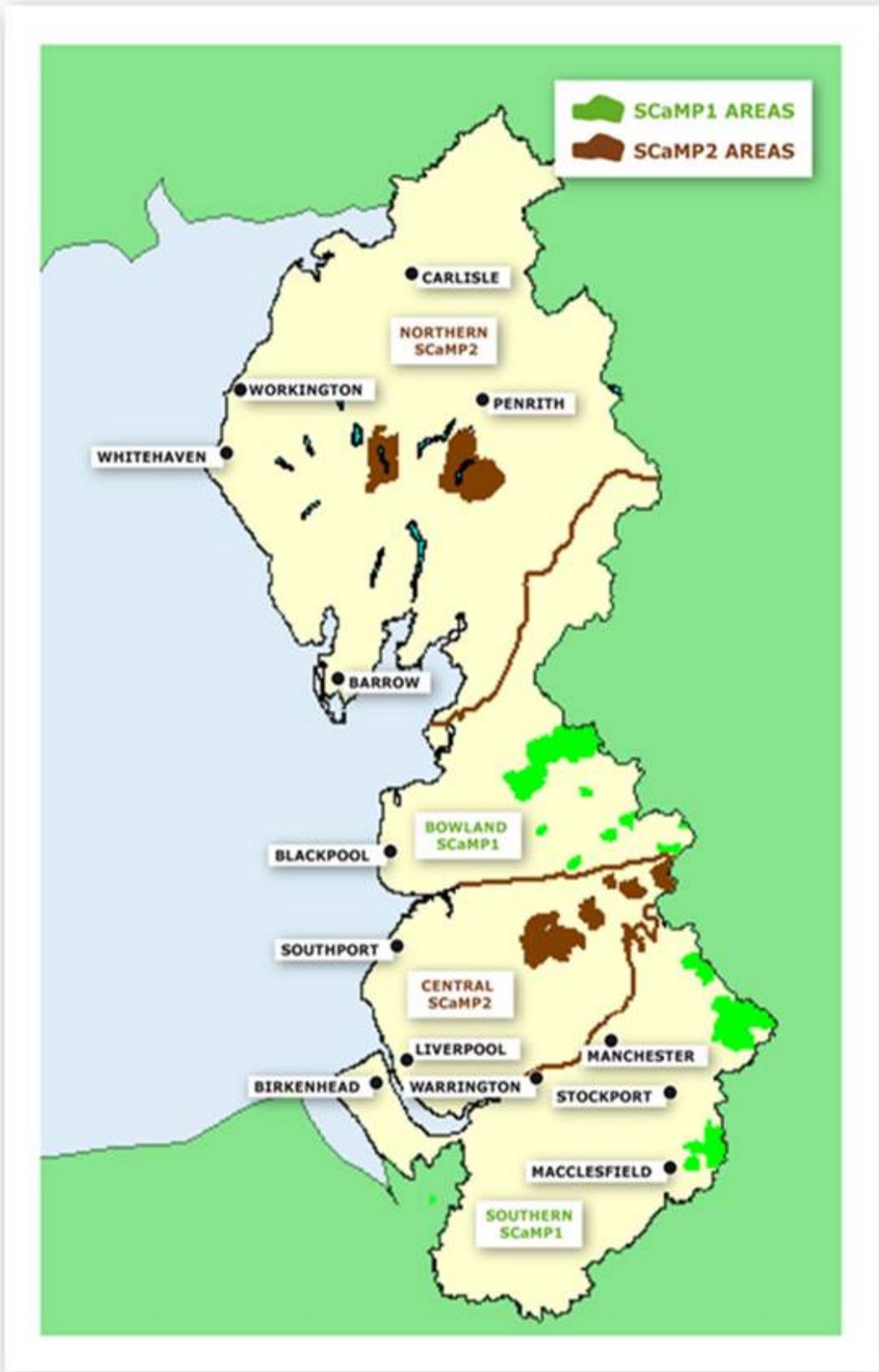
442 **The graph shows the changes in turbidity in the reservoir over time, with a decrease in**
443 **turbidity after SCaMP works have been undertaken. The repaired peatlands are holding**
444 **the water longer and there is less erosion of organic matter.**

445

446 **Figure Four: Brennand Bield Field Dipwell 2 – Mean Daily Peat Water Table Depth (2007-**
447 **2013) (Works undertaken in December 2008) Source United Utilities (2016)**

448 **The graph shows the increased retention of water in the peat after grip blocking in**
449 **December 2008. June and July 2010 was one of the hottest and driest periods of the year**
450 **which appears to have had an impact on water levels. August was in contrast a cool**
451 **month with high rainfall levels.**

452



May 2006



Aug 2009



Aug 2011



Aug 2012



